

Federation CJA

Financial statements

March 31, 2020



Independent auditor's report

To the Members of **Federation CJA**

Opinion

We have audited the financial statements of **Federation CJA** [the "Organization"], which comprise the statements of financial position as at March 31, 2020, and the statements of operations, and changes in fund balances and of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Organization as at March 31, 2020, and its results of operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Organization in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Organization's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Organization or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Organization's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.



As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Organization's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Organization to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

*Ernst & Young LLP*¹

Montréal, Canada
September 17, 2020

¹ FCPA auditor, FCA, public accountancy permit no. A112179

FEDERATION CJA

Incorporated under the laws of Quebec

Statement of financial position

As at March 31, 2020

	Endowment Fund	Legacy and Other Funds	General Fund	Campaign Fund	Total 2020	Total 2019
	\$	\$	\$	\$	\$	\$
Assets						
Current						
Cash and cash equivalents	—	—	4,116,649	12,835,987	16,952,636	16,624,676
Accounts and sundry receivables	—	—	596,795	—	596,795	795,802
Prepaid expenses and allocations	—	—	1,257,435	936,105	2,193,540	2,185,376
Interfund balances	—	2,870,149	(5,676,021)	2,805,872	—	—
Current portion of long-term loans receivable [note 3]	—	—	165,257	—	165,257	167,748
Pledges and other receivables [note 4]	—	—	—	19,705,017	19,705,017	21,436,071
Investments [note 5]	—	—	3,900,000	—	3,900,000	—
Total current assets	—	2,870,149	4,360,115	36,282,981	43,513,245	41,209,673
Accrued employee future benefits [note 6]	—	482,000	—	—	482,000	354,000
Long-term loans receivable [note 3]	—	—	675,521	—	675,521	1,642,648
Long-term portion of pledges and other receivables [note 4]	—	—	—	768,600	768,600	388,370
Investments [note 5]	5,611,771	29,079,813	—	—	34,691,584	37,906,390
Property and equipment [note 7]	—	—	12,744,824	—	12,744,824	13,748,953
	5,611,771	32,431,962	17,780,460	37,051,581	92,875,774	95,250,034
Liabilities and fund balances						
Current						
Accounts and allocations payable	—	68,881	3,985,608	2,306,614	6,361,103	3,656,430
Deferred revenue	—	—	1,050,028	2,596,703	3,646,731	4,025,091
Total current liabilities	—	68,881	5,035,636	4,903,317	10,007,834	7,681,521
Deferred revenue	—	—	—	768,600	768,600	388,370
Deferred contributions [note 8]	—	—	7,463,363	—	7,463,363	7,845,943
Total liabilities	—	68,881	12,498,999	5,671,917	18,239,797	15,915,834
Fund balances						
Externally restricted [note 9]	5,611,771	—	—	31,379,664	36,991,435	41,373,505
Internally restricted [note 10]	—	16,922,160	5,281,461	—	22,203,621	27,576,232
Unrestricted	—	15,440,921	—	—	15,440,921	10,384,463
Total fund balances	5,611,771	32,363,081	5,281,461	31,379,664	74,635,977	79,334,200
	5,611,771	32,431,962	17,780,460	37,051,581	92,875,774	95,250,034

See accompanying notes

On behalf of the Board:



Director



Director

FEDERATION CJA

Statement of operations and changes in fund balances

Year ended March 31, 2020

	Endowment Fund \$	Legacy and Other Funds \$	General Fund \$	Campaign Fund \$	Total 2020 \$	Total 2019 \$
Revenue						
Campaign – Regular	—	—	—	38,715,119	38,715,119	45,439,065
Provision for doubtful pledges	—	—	—	(1,255,271)	(1,255,271)	(881,284)
	—	—	—	37,459,848	37,459,848	44,557,781
Investment income (loss) [note 5]	26,551	(700,104)	333,226	16,704	(323,623)	1,790,784
Gain on repayment of loan receivable [note 3]	—	—	1,196,304	—	1,196,304	—
Gain on disposition of property [note 7]	—	569,932	—	—	569,932	—
Recoveries of doubtful pledges	—	—	—	—	—	511,758
Montreal Jewish Community Campus	—	—	382,577	—	382,577	382,580
Other donations, bequests and income [note 11]	—	1,330	11,018,526	—	11,019,856	10,448,384
	26,551	(128,842)	12,930,633	37,476,552	50,304,894	57,691,287
Allocations and expenses						
International	—	—	—	5,413,561	5,413,561	6,580,011
National & advocacy [schedule]	—	—	3,308,542	89,142	3,397,684	3,489,472
Administrative and occupancy [schedule]	—	—	9,741,930	70,819	9,812,749	9,095,256
Strengthening Jewish life and continuity [schedule]	—	43,750	15,991,508	2,056,788	18,092,046	19,943,809
Caring for the vulnerable [schedule]	—	281,000	12,719,977	1,197,980	14,198,957	14,569,190
Special projects and miscellaneous [schedule]	—	—	2,354,790	670,301	3,025,091	2,504,547
Amortization	—	—	973,029	—	973,029	946,255
Other allocations	90,000	—	—	—	90,000	90,000
Special one time contribution to the pension plan [note 10]	—	—	—	—	—	2,665,400
	90,000	324,750	45,089,776	9,498,591	55,003,117	59,883,940
(Deficiency) excess of revenue over allocations and expenses	(63,449)	(453,592)	(32,159,143)	27,977,961	(4,698,223)	(2,192,653)
Fund balances, beginning of year	5,675,220	32,057,686	5,903,009	35,698,285	79,334,200	81,526,853
Interfund transfers						
Campaign	—	511,758	31,784,824	(32,296,582)	—	—
Operation Montreal	—	(316,900)	316,900	—	—	—
Unrestricted, externally and internally restricted	—	564,129	(564,129)	—	—	—
Fund balances, end of year	5,611,771	32,363,081	5,281,461	31,379,664	74,635,977	79,334,200

See accompanying notes

FEDERATION CJA

Statement of cash flows

Year ended March 31, 2020

	2020	2019
	\$	\$
Operating activities		
Deficiency of revenue over allocations and expenses	(4,698,223)	(2,192,653)
Items not affecting cash		
Unrealized loss (gain) on investments	675,057	(1,462,096)
Amortization of property and equipment	973,029	946,255
Write-off of construction in progress	183,810	—
Realized gain on repayment of loans receivable	(1,196,304)	—
Realized gain on disposition of property	(569,932)	—
Decrease in accrued employee future benefits	(128,000)	(587,000)
Decrease in deferred contributions	(382,580)	(382,580)
Accretion on loans receivable	(12,475)	(29,423)
	<u>(5,155,618)</u>	<u>(3,707,497)</u>
Increase in accounts and sundry receivables	199,007	760,802
Decrease (increase) in prepaid expenses and allocations	(8,164)	1,244,074
Decrease (increase) in pledges and other receivables	1,350,824	(329,562)
Increase in accounts and allocations payable	2,704,673	407,466
Increase (decrease) in deferred revenue	1,870	(110,796)
Cash used in operating activities	<u>(907,408)</u>	<u>(1,735,513)</u>
Investing activities		
Net dispositions (acquisitions) of investments	(1,360,251)	3,009,235
Purchases of property and equipment	(152,707)	(434,533)
Decrease in loans receivable	2,178,394	246,778
Proceeds from disposition of property	569,932	—
Cash provided by investing activities	<u>1,235,368</u>	<u>2,821,480</u>
Net increase in cash during the year	327,960	1,085,967
Cash, beginning of year	<u>16,624,676</u>	<u>15,538,709</u>
Cash, end of year	<u>16,952,636</u>	<u>16,624,676</u>

See accompanying notes

FEDERATION CJA

Schedule of general fund allocations and expenses

Year ended March 31, 2020

	2020	2019
	\$	\$
National and advocacy	3,308,542	3,274,855
Administrative and occupancy		
Administration, occupancy and campaign expenses <i>[note 11]</i>	7,857,638	6,940,694
Administration, occupancy and campaign expenses recoverable from others <i>[note 11]</i>	1,884,292	2,007,260
	9,741,930	8,947,954
Strengthening Jewish life and continuity		
Engagement and outreach	1,437,212	3,012,970
Generations fund	3,235,914	3,270,372
GenMTL	4,660,271	4,363,282
Program's share of administration and occupancy	1,188,628	1,103,492
Bronfman Jewish Education Centre	711,491	657,844
Camp B'nai Brith	541,102	521,948
Communauté Sépharade Unifiée du Québec	964,760	956,762
Jewish Public Library	604,874	636,401
Montreal Holocaust Museum	360,584	359,255
Segal Centre for Performing Arts	384,549	396,126
Sylvan Adams YM-YWHA	563,460	634,508
The Alex Dworkin Canadian Jewish Archives	205,000	200,000
Agencies' share of administration and occupancy	1,133,663	982,836
	15,991,508	17,095,796
Caring for the vulnerable		
Agence Ometz	2,520,630	2,483,970
Caldwell Residences	104,344	99,675
Community Poverty Relief	2,041,720	1,998,230
Cummings Centre	1,893,743	1,869,924
Grants	516,950	499,150
Inclusion Initiative	57,512	76,228
JEM Workshop Inc.	599,634	599,634
Kehilla Montreal Residential Programs	301,804	85,700
Limmud Centre	100,000	100,000
Project Genesis	138,144	138,144
Tuition Assistance Allocation	2,942,297	2,945,782
Agencies' share of administration and occupancy	1,503,199	1,490,947
	12,719,977	12,387,384
Special projects and miscellaneous		
Change in net pension obligation and pension costs	291,439	309,640
Gelber food services	1,006,244	1,144,191
Centennial	25,934	115,080
Other expenses	1,031,173	638,794
	2,354,790	2,207,705
Amortization	973,029	946,255
Special one time contribution to the pension plan <i>[note 10]</i>	—	2,665,400
Total General Fund expenses	45,089,776	47,525,349

See accompanying notes

Federation CJA

Notes to financial statements

March 31, 2020

1. Purpose of the organization

Federation CJA [the “Organization”] is at the heart of the organized Jewish community in Montreal. In partnership with a vast network of agencies and organizations locally, nationally and internationally, Federation CJA builds and sustains this community by providing leadership and by supporting the delivery of services and programs to care for the vulnerable and those in need, to ensure a bright Jewish future, to represent communal interests and to positively affect issues in the wider society.

Federation CJA is incorporated pursuant to a private act of the legislature of the Province of Quebec and is a registered charity under the Income Tax Act (Canada) and Loi sur les impôts du Québec, and, as such, is exempt from income taxes.

2. Significant accounting policies

These financial statements were prepared in accordance with Part III of the *CPA Canada Handbook – Accounting*, “Accounting Standards for Not-for-Profit Organizations”, which sets out generally accepted accounting principles for not-for-profit organizations in Canada and includes the significant accounting policies described below.

Fund accounting

Federation CJA follows the restricted fund method of accounting for contributions.

The Endowment Fund reports resources contributed as endowments. Investment income earned on the Endowment Fund is spent in accordance with the restrictions imposed by the contributors.

The Legacy and Other Funds report resources set aside for other than current needs. These fund balances consist of internally restricted funds for “Operation Montreal” initiatives, capital improvements, the defined benefit pension plan and an unrestricted fund for future General Fund activities.

The General Fund reports revenue and expenses related to the Organization’s fundraising, administration and operations, which include allocations to affiliated agencies, charitable programs, and occupancy and administration expenses incurred on behalf of certain agencies and Federation CJA programs. The General Fund also reports the assets, liabilities and operations related to Federation CJA’s property and equipment.

The Campaign Fund reports the proceeds raised through the annual Combined Jewish Appeal campaign, allocations to Jewish Federations of Canada – UIA, and designated allocations. The fund balance is restricted to the funding of the operations and allocations of the following year.

Cash and cash equivalents

Cash and cash equivalents consist of cash and highly liquid marketable securities.

Federation CJA

Notes to financial statements

March 31, 2020

Property and equipment

Property and equipment are recorded at cost and amortized on a straight-line basis over their estimated useful lives, as follows:

Buildings	40 years
Furniture, fixtures and equipment	5 or 15 years
Computer hardware	2 years
Computer software	5 years

Amortization expense is reported in the General Fund.

Collections

Part of the collections consists of items and artifacts relating to Jewish history.

Impairment

Property and equipment are reviewed for impairment whenever events or changes in circumstances indicate that the carrying value of an asset may not be recoverable. Impairment is assessed by comparing the carrying amount of an asset to be held and used with the total of the undiscounted cash flows expected from its use and disposition. If the asset is impaired, the impairment loss to be recognized is measured by the amount by which the carrying amount of the asset exceeds its fair value, generally determined on a discounted cash flow basis. Any impairment results in a write-down of the assets and a charge to income during the year. An impairment loss is not reversed if the fair value of the related long-lived asset subsequently increases.

Investments

Investments managed by the Jewish Community Foundation of Montreal are classified as held for trading financial assets. They are measured at the lesser of fair value, determined on the basis of market value, and net realizable value. Investment income includes changes in fair value, which are recognized in the statement of operations in the period in which the changes occur.

Pooled funds are valued based on reported unit values. Transactions are recorded on a settlement basis and transaction costs are expensed as incurred. Investment income, which consists of interest, dividends, income distributions from pooled funds and realized and unrealized gains and losses, is recorded as revenue in the statement of operations and changes in fund balances.

The preferred shares in private companies are recorded at amortized cost.

Revenue recognition

Restricted contributions are recognized as revenue of the appropriate restricted fund. Restricted contributions for which no corresponding restricted fund is presented should be recognized in the general fund in accordance with the deferral method. Restricted contributions for expenses of one or more future periods should be deferred and recognized as revenue in the same period or periods as the related expenses are recognized.

Federation CJA

Notes to financial statements

March 31, 2020

Endowment contributions are recognized as revenue in the Endowment Fund.

Unrestricted contributions are recognized as revenue of the General Fund in the year received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

Regular campaign revenue is recognized on an accrual basis, net of a provision for doubtful pledges. Certain long-term pledges are recognized on a cash basis.

Allocation of expenses

In addition to direct funding made to affiliated agencies and Federation CJA programs, the Organization provides office space and administrative assistance free of charge. For financial statement purposes, the cost of these services is allocated to the Strengthening Jewish life and continuity and Caring for the vulnerable categories of expenses based on the costs related to the agencies and programs benefiting from the services provided. Agencies' and programs' share of costs for occupancy is determined by premises square footage and costs for administrative assistance is determined by estimated time spent by Federation CJA staff.

Employee future benefits

Until December 31, 2006, the Organization offered its employees a defined benefit pension plan whereby benefits are determined based on years of service and the final average salary. Effective January 1, 2007, this plan was closed to new employees, who became members of the defined contribution plan described below. Commencing January 1, 2007, the service accrual in the defined benefit component of the Plan was frozen and the pension benefits earned to that date for employees who continue to render services are calculated based on the maximum average eligible earnings of each employee during the best average three years. The defined benefit obligation as at the statement of financial position date is determined using the most recent actuarial valuation report prepared for funding purposes. The measurement date of the plan assets and the defined benefit plan obligation is the Organization's statement of financial position date.

In its year-end statement of financial position, the Organization recognizes the defined benefit obligation, less the fair value of plan assets, adjusted for any valuation allowance. The plan cost for the year is recognized in the statement of operations and changes in fund balances. Past service costs resulting from changes in the plan are recognized as an expense in the statement of operations at the date of the changes.

Remeasurements and other items comprise the aggregate of the following: the difference between the actual return on plan assets and the return calculated using the discount rate; actuarial gains and losses; past service costs; and gains and losses arising from settlements and curtailments.

Employee defined contribution plan

On January 1, 2007, the defined contribution portion of the plan commenced for all employees. The respective contribution rates of the employer and employee are 5% and 3% of eligible salaries. The recorded expense consists of amounts paid during the year for employees who participate in the plan and amounts to \$393,264 [2019 – \$379,845].

Federation CJA

Notes to financial statements

March 31, 2020

Foreign currency translation

In the case of the Organization's foreign currency transactions, the Organization uses the temporal method. Under this method, monetary assets and liabilities are translated into Canadian dollars at the exchange rate in effect as at the statement of financial position date, and non-monetary items are translated at the prevailing historical rate at the time of the transaction. Revenue and expenses arising from foreign currency transactions are translated into Canadian dollars at the exchange rate in effect at the transaction date. The exchange gains or losses resulting from the translation of monetary items are included in the deficiency of revenue over allocations and expenses.

Volunteer services

Federation CJA benefits from substantial services in the form of volunteer time. Due to the difficulty of determining their fair value, volunteer services are not recorded in these financial statements.

Financial instruments

The Organization initially records a financial instrument at its fair value, which is recorded at the carrying or exchange amount depending on the circumstances.

The Organization recognizes its transaction costs in net income in the period incurred. However, financial instruments that will not be subsequently measured at fair value are adjusted by the transaction costs that are directly attributable to their origination, issuance or assumption.

Subsequently, the Organization measures financial instruments as follows:

- investments in equity instruments that are quoted in an active market at fair value;
- all other investments in equity instruments at cost less impairment;
- all other financial assets at amortized cost;
- all financial liabilities at amortized cost; and
- derivative contracts, not designated as a hedge, at fair value.

Financial assets at amortized cost are composed of cash, and accounts and sundry receivables. Financial assets initially recorded at fair value, then subsequently measured at amortized cost, include loans receivable. Financial liabilities at amortized cost include accounts and allocations payable.

Accounting changes adopted in 2020

The Organization applied, for the first time Section 4433, "Tangible Capital Assets Held by Not-for-Profit Organizations", as well as Section 4441, "Collections Held by Not-for-Profit Organizations" which does not require restatement of previous financial statements. The nature and effect of these changes are disclosed below:

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As of April 1, 2019, the Organization has adopted the amendments to Section 4433, "Tangible Capital Assets Held by Not-for-Profit Organizations". In accordance with the transition, the cost of a tangible capital asset made up of significant separable component parts is allocated to the component parts when practicable and when estimates can be made of the lives of the separate components. Each component is then amortized individually based on its own useful life. Componentization is prospective to new acquisitions only and therefore existing assets have not been componentized at the date of transition. The adoption of these amendments had no impact on the disclosures or the amounts recorded in the Organization's financial statements during the current period.

As of April 1, 2019, the Organization has adopted the amendments to Section 4441, "Collections Held by Not-for-Profit Organizations". In accordance with the transition, the assets of the collections are recognized in the Organization's statement of financial position at a nominal value of \$1 due to the difficulty in determining the fair value. In the year 2020, this \$1 adjustment was recorded in the statement of financial position and of operations and changes in fund balances.

3. Long-term loans receivable

One loan in the amount of \$124,600 is non-interest bearing, amounts totalling \$512,539 bear interest at 2% per annum, and an amount of \$203,639 bears interest at 5% per annum. All loans are repayable at various dates until 2029, and loans of \$512,539 are collateralized by land and buildings. These loans have been adjusted to reflect amortized cost using interest rates ranging from 2% to 6% per annum.

	\$
Current	
2021	165,257
Long-term	
2022	158,830
2023	152,670
2024	158,196
2025	93,814
Thereafter	112,011
	<u>675,521</u>
	<u>840,778</u>

During the year, the Organization recorded accretion amounting to \$12,475 [2019 – \$29,423].

During the year, the Organization received proceeds amounting to \$2,000,000 for the early repayment of a loan with an amortized cost of \$802,339, resulting in a gain amounting to \$1,196,304 [2019 – nil]. The gain is included in investment income in the General Fund.

Federation CJA

Notes to financial statements

March 31, 2020

The Organization develops its fair value estimates using present value techniques that consider and incorporate significant assumptions including credit risk, discount rates and the timing and frequency of the repayment. Fair value estimates are then discounted back to their present value using the credit adjusted risk-free rate, which is the rate of interest that is essentially free of default risk, plus an adjustment for credit standing. The credit adjusted risk-free rate is based on management's understanding of current and future economic conditions. Although the Organization regularly reviews its credit risk exposures, default risk may arise from events or circumstances that are difficult to detect or foresee.

4. Pledges and other receivables

The pledges and other receivables in the Campaign Fund as at March 31, 2020 are net of an allowance for doubtful accounts of \$3,063,813 [2019 – \$2,540,587].

5. Investments

	2020	2019
	\$	\$
Guaranteed Investment Certificates	3,900,000	—
Total current investments	3,900,000	—
The Jewish Community Foundation of Montreal Equity Fund	25,838,148	28,553,427
The Jewish Community Foundation of Montreal Fixed Income Fund	5,853,436	6,352,963
Total Investments managed by the Jewish Community Foundation of Montreal	31,691,584	34,906,390
Retractable preferred shares in private companies	3,000,000	3,000,000
Total long-term investments	34,691,584	37,906,390
Total investments	38,591,584	37,906,390

During the year ended March 31, 2020, the Organization invested \$3.9 million in guaranteed investment certificates ["GIC"] maturing on March 25, 2021. These GICs earn an interest rate of 1.20% annually.

The Jewish Community Foundation of Montreal Equity Fund invests in Canadian, US and other money market funds, equity funds, hedge funds and other investments, which are recorded at the published market values as at March 31, 2020.

The Jewish Community Foundation of Montreal Fixed Income Fund invests in Canadian Bond Funds and State of Israel Bonds, which are recorded at the published market values of their funds as at March 31, 2020.

Federation CJA

Notes to financial statements

March 31, 2020

6. Employee defined benefit plan

The Organization provides pension and post-employment benefits to most of its employees. The pension plan is a multi-employer plan and covers certain employees of Federation CJA and the following associated employers: Agence Ometz, Association of Jewish Day Schools, Baron de Hirsch – Back River Cemeteries Inc./Les Cimetières de Baron de Hirsch-Back River Inc., Bronfman Jewish Education Centre, Caldwell Residences, Camp B'nai Brith, Communauté Sépharade Unifiée du Québec, Cummings Jewish Centre for Seniors Foundation, Cummings Jewish Centre for Seniors, Jewish Community Foundation of Montreal, Jewish Public Library, JEM Workshop Inc., Montreal Holocaust Museum, Segal Centre for Performing Arts/Centre Segal des arts de la scène, iTALAM.org, and the Young Men's and Young Women's Hebrew Association of Montréal.

Effective April 1, 2019, the pension plan was amended and restated to include the Kehilla Montreal Residential Programs as an associated employer.

Commencing January 1, 2007, the service accrual in the defined benefit component of the Plan was frozen. At the same date, a defined contribution plan was introduced.

Upon termination, the participant may transfer their vested funds to another registered investment vehicle if they have not attained their early retirement date of 55 years of age. Effective July 1, 2017, terminated members younger than 55 years old can leave their vested funds in the defined benefit Plan until retirement or withdraw them based on the degree of solvency of the defined benefit Plan.

Information about the Organization's share of the multi-employer defined benefit plan as at March 31 is as follows:

	2020	2019
	\$	\$
Accrued benefit obligations	6,960,000	6,979,000
Fair market value of plan assets	7,442,000	7,333,000
Funded status – plan deficiency (surplus)	(482,000)	(354,000)

Information about the Organization's multi-employer defined benefit plan including the above obligation as at March 31 is as follows:

	2020	2019
	\$	\$
Accrued benefit obligations	27,175,000	27,250,000
Fair market value of plan assets	29,060,000	28,632,000
Funded status – plan deficiency (surplus)	(1,885,000)	(1,382,000)

The most recent actuarial valuation of the Pension Plan and the other post-employment benefits was as of December 31, 2017.

Federation CJA

Notes to financial statements

March 31, 2020

7. Property and equipment

	Cost \$	Accumulated amortization \$	Net book value \$
2020			
Land	325,000	—	325,000
Construction in progress	45,891	—	45,891
Artwork	527,065	—	527,065
Cummings Campus and Gelber Conference Centre Building	19,461,656	10,883,616	8,578,040
Cummings Centre Building	2,477,063	2,369,115	107,948
West Island Building	1,010,187	369,303	640,884
Furniture, fixtures and equipment	6,126,188	3,659,195	2,466,993
Computer hardware and software	781,543	728,541	53,002
Collections	1	—	1
	30,754,594	18,009,770	12,744,824
2019			
Land	325,000	—	325,000
Construction in progress	472,962	—	472,962
Artwork	527,065	—	527,065
Cummings Campus and Gelber Conference Centre Building	19,461,656	10,447,002	9,014,654
Cummings Centre Building	2,477,063	2,343,865	133,198
West Island Building	1,010,187	344,049	666,138
Centre Hillel	155,500	139,951	15,549
Furniture, fixtures and equipment	5,773,784	3,327,620	2,446,164
Computer hardware and software	737,978	589,755	148,223
	30,941,195	17,192,242	13,748,953

During the year ended March 31, 2020, the Organization sold the Centre Hillel with a cost of \$155,000 and a net carrying value of \$nil for net proceeds amounting to \$569,932. The gain of \$569,932 is included in the Legacy and other funds.

During the year, the Organization wrote off \$183,810 [2019 – \$nil] of construction in progress.

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8. Deferred contributions

Deferred contributions represent restricted contributions relating to the Montreal Jewish Community Campus. Revenue is recognized on the same basis as expenses, which include the amortization of the acquired property and equipment and allocations relating to the Montreal Jewish Community Campus.

Changes in the deferred contributions balance are as follows:

	2020	2019
	\$	\$
Balance, beginning of year	7,845,943	8,228,523
Revenue recognized	(382,580)	(382,580)
Balance, end of year	7,463,363	7,845,943

9. Externally restricted fund balances

Major categories of the externally restricted fund balances are as follows:

	2020	2019
	\$	\$
Endowment Fund		
Montreal Jewish Community Campus	2,554,765	2,616,830
Donors	3,000,000	3,000,000
Other	57,006	58,390
	5,611,771	5,675,220
Campaign Fund	31,379,664	35,698,285
	36,991,435	41,373,505

During the year ended March 31, 2020, the Organization renewed a funding agreement with The Maccabee Task Force Foundation. The Organization is to spend the funds received on certain projects on the campuses of McGill University and Concordia University. An amount of \$96,024 was received in addition to the balance of \$283,313 from the prior year totalling \$379,337 of funds received. As at September 15, 2020, \$189,146 of the funds received was expended.

The income generated in the Endowment Fund must be used in accordance with the wishes of the donors and the capital portion cannot be spent without the consent of the donors.

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10. Internally restricted fund balances

Major categories of internally restricted fund balances are as follows:

	2020	2019
	\$	\$
Operation Montreal	12,294,680	13,235,417
Property and equipment reserve	3,070,503	2,941,259
Allocations and other funds	886,877	1,196,327
Pension plan reserve	670,100	4,300,220
Legacy and other Funds	16,922,160	21,673,223
General Fund	5,281,461	5,903,009
	22,203,621	27,576,232

During the year ended March 31, 2020, the Organization used \$3.9 million of the pension plan reserve to invest in guaranteed investment certificates ["GIC"]. These GICs are included in investments in the General Fund.

During the year ended March 31, 2019, the Organization funded its defined benefit pension plan by \$2,665,400, replacing letters of credit.

11. Other Donations, bequest and income

Cost recoveries and sponsorships are included in other donations, bequest and income amounting to \$1,690,666 [2019 – \$1,621,433] in the General Fund and \$175,683 [2019 – \$385,827] in the Campaign Fund. The corresponding expenses can be found in administration, occupancy and campaign expenses recoverable in the Schedule of General Fund expenses.

12. Financial instruments and risk management

Financial risks

The Organization is exposed to various financial risks through transactions in financial instruments. The following provides information in assessing the extent of the Organization's exposure to these risks.

Currency risk

Currency risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in foreign exchange rates. The following table provides a summary of US dollar denominated financial assets and liabilities:

	2020	2019
	\$	\$
Cash	1,757,610	204,698

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Other price risk

Other price risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices [other than those arising from interest rate risk or currency risk], whether those changes are caused by factors specific to the individual financial instrument or its issuer, or factors affecting all similar financial instruments traded in the market. The carrying value of cash, accounts and sundry receivables, and pledges and other receivables approximates their fair value due to their short-term nature.

The Organization is exposed to market and currency risk with regards to its investments. Market risk is the risk that the value of a financial instrument will fluctuate as a result of changes in market prices, whether those changes are caused by factors specific to the individual instrument or its issuer or factors affecting all instruments traded in the market. The investment policy provides for diversified investment options in order to mitigate the market risk. Currency risk is the risk that the value of investments will fluctuate as a result of changes in foreign exchange rates. Currency risk derives from investments denominated in foreign currencies. The investment managers of the pooled funds manage the currency risk as part of their mandates.

Credit risk

Credit risk is the risk that one party to a financial instrument will cause a financial loss for the other party by failing to discharge an obligation. The Organization's main credit risk relates to its pledges and other receivables. To mitigate this risk, the Organization evaluates its donors on a continuing basis. As at March 31, 2020, one donor comprised 19% of pledges and other receivables [2019 – one donor; 21%]. The Organization is also exposed to credit risk on its long-term loans receivable. However, the Organization believes that the security held on the loans mitigates this risk.

Interest rate risk

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The Organization is exposed to interest rate risk, specifically fair value risk on its long-term loans receivable and investment in the Jewish Community Foundation of Montreal's fixed income fund.

Liquidity risk

Liquidity risk is the risk that the Organization will encounter difficulty in meeting obligations associated with financial liabilities. The Organization is exposed to this risk mainly in respect of its accounts and allocations payable and contributions to the pension plan.

13. Capital management

In managing capital, the Organization focuses on liquid resources available for operations. The Organization's objectives are to have sufficient liquid resources to continue operating despite events with adverse financial consequences and to provide itself with the flexibility to take advantage of opportunities that will advance its purposes. The need for sufficient liquid resources is considered in the preparation of an annual budget and in the monitoring of cash flows and actual operating results compared to the budget. As at March 31, 2020, the Organization has met its objective of having sufficient liquid resources to meet its current obligations.

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14. Comparative figures

Certain of the comparative figures have been reclassified to conform to the basis of presentation adopted for the current year.

15. COVID-19 outbreak

The recent COVID-19 outbreak was declared a pandemic by the World Health Organization in March 2020. This has resulted in governments worldwide enacting emergency measures to combat the spread of the virus. These measures, which include the implementation of travel bans, self-imposed quarantine periods and social distancing, have caused material disruption to businesses globally and in Canada resulting in an economic slowdown and creating significant disruption in supply chain and economic activity and are having a particularly adverse impact on various industries.

Governments and central banks have reacted with significant monetary and fiscal interventions designed to stabilize economic conditions however the success of these interventions is not currently determinable. The current challenging economic climate may lead to adverse changes in cash flows, working capital levels, collections of pledges receivable and/or revenues, which may also have a direct impact on the Organization's operating results and financial position in the future. The situation is dynamic and the ultimate duration and magnitude of the impact on the economy and the financial effect on the Organization's business is not known at this time.

16. Subsequent event

On July 29, 2020, the Bronfman Jewish Education Centre conveyed all of its assets, amounting to approximately \$400,000, and assigned its employees, to the Organization.